prep by_____

NAME OF ENTITY	
YEAR END	

FEDERAL AWARD PROGRAMS INTERNAL CONTROL EVALUATION

The Single Audit Act requires the auditor to determine and report on whether an entity has internal controls that provide reasonable assurance that federal award programs are being administered in accordance with applicable laws and regulations. This determination is applied to **major** programs and should address (1) the types of noncompliance that could occur, (2) internal control activities that provide reasonable assurance of the prevention or detection of noncompliance, (3) whether the necessary control activities established by the entity are being followed, and (4) the evaluation of any weaknesses. The following provides documentation of the auditor's study and evaluation of internal controls in administering its federal award programs.

Cross-cutting characteristics (generally applicable to all fourteen requirements)

Objectives

Transactions are properly recorded and accounted for to:

- permit the preparation of reliable financial statements and federal reports
- maintain accountability over assets
- demonstrate compliance with laws, regulations and other compliance requirements.

Transactions are executed in accordance with:

- laws, regulations and the provisions of contracts and grant agreements that could have a direct and material effect on a federal program
- any other laws and regulations that are identified in the compliance requirements.

Funds, property and other assets are safeguarded against loss from unauthorized use or disposition.

Control environment considerations

- ____ Does management exhibit a sense of operating ethically, as evidenced by a code of conduct or other verbal or written directive?
- ____ Has management shown positive responsiveness to prior questioned costs and control recommendations?
- ____ Does management respect and adhere to program compliance requirements?

- ____ Are key managers' responsibilities clearly defined?
- ____ Do key managers possess adequate knowledge and experience to discharge their responsibilities?
- ____ Is the staff knowledgeable about compliance requirements and do they communicate all instances of noncompliance to management?
- ____ Does management show a commitment to competence and ensure that the staff receives adequate training to perform their duties?
- ____ Does management support an adequate information and reporting system?

Risk assessment considerations

- ____ Have program managers and staff identified and do they understand key compliance objectives?
- ____ Does the organizational structure provide identification of the risks of noncompliance?
 - Have key managers been given responsibility to identify and communicate changes?
 - ____ Are employees who require close supervision (e.g. inexperienced) identified?
 - Has management identified and assessed complex operations, programs and projects?
 - ____ Is management aware of the results of monitoring, audits, and reviews and does management consider the related risk of noncompliance?
- Is a process established to implement changes in program objectives and procedures?

Control activities considerations

- ____ Are operating procedures clearly written and communicated?
- ____ Are procedures in place to implement changes in laws, regulations, guidance and funding agreements affecting federal awards?
- Is management prohibited from intervening or overriding established controls?
- ____ Is adequate segregation of duties provided between performance, review, and record keeping of a task?

Do computer and program controls include:

- ____ data entry controls (e.g., edit checks)?
- ____ exception reporting?
- ____ access controls?
- ____ review of input and output data?
- ____ computer general controls and security controls?
- _____ Is supervision of employees commensurate with their level of competence?
- ____ Do personnel have adequate knowledge and experience to discharge their responsibilities?
- ____ Are equipment, inventories, cash and other assets secured physically and periodically counted and compared to recorded amounts?

Information and communications considerations

- ____ Does the accounting system provide for separate identification of federal and nonfederal transactions and allocation of transactions applicable to both?
- ____ Does adequate source documentation exist to support amounts and items reported?
- Is a record keeping system established to ensure that accounting records and documentation are retained for the time period required by the applicable requirements (such as the Common Rule, Circular A-110) and the provisions of laws, regulations, contracts or grant agreements applicable to the program?
- ____ Are reports provided timely so that management can review and take appropriate action?
- ____ Is information accurate and accessible to those who need it?
- _____ Do reconciliations and reviews ensure accuracy of reports?
 - Are the following internal and external communications channels established:
 - _____ staff meetings?
 - ____ bulletin boards?
 - ____ memos, circulation files, e-mail?
 - _____ surveys, suggestion boxes?

- ____ Are employees' duties and control responsibilities effectively communicated?
- ____ Are there established channels of communication for people to report suspected improprieties?
- ____ Is action taken as a result of communication received?
- ____ Are there established channels of communications between primary recipients and subrecipients?

Monitoring considerations

- ____ Is ongoing staff monitoring built-in through independent reconciliations, staff meeting feedback, rotating staff, supervisory review, and management review of reports?
- ____ Are periodic site visits performed at decentralized locations (including subrecipients) and checks performed to determine whether procedures are being followed as intended?
- ____ Are irregularities and deficiencies followed up to determine the cause?
- ____ Are internal quality reviews performed?
- ____ Does management meet with program monitors, auditors, and reviewers to evaluate the condition of the program and controls?
- ____ Does the internal audit function routinely test for compliance with federal requirements?

(A) ACTIVITIES ALLOWED OR UNALLOWED AND (B) ALLOWABLE COSTS/COST PRINCIPLES

Objectives

To provide reasonable assurance that federal awards are expended only for allowable activities and that the costs of goods and services charges to federal awards are allowable and in accordance with the cost principles.

Control environment considerations

- ____ Does management set reasonable budgets for federal (and nonfederal) programs so that no incentive exists to miscode expenditures?
- ____ Does management enforce appropriate penalties for misappropriation or misuse of funds?

____ Is there organization-wide cognizance of the need for separate identification of allowable federal costs?

Risk assessment considerations

- _____ Is there a process for assessing risks resulting from changes to cost accounting systems?
- ____ Do key managers have sufficient understanding of staff, processes and controls to identify where unallowable activities or costs could be charged to a federal program and not detected?

Control activities considerations

- ____ Is there separate accountability for time charges and costs between federal and nonfederal activities?
- ____ Is a process in place for timely updating of procedures for changes in activities allowed and cost principles?
- ____ Are computations checked for accuracy?
- ____ Are underlying records checked to assure that they reflect activities allowed and allowable costs?
- ____ Are adjustments to unallowable costs made where appropriate and follow-up action taken to determine the cause?
- ____ Does adequate segregation of duties exist in review and authorization of costs?
- ____ Is accountability for authorization fixed in an individual who is knowledgeable of the requirements for determining activities allowed and allowable costs?

Information and communication considerations

- Is cost information provided to appropriate management for review on a timely basis?
- ____ Are internal and external communications channels established on activities and costs allowed?
- Has management established training programs (both formal and informal) to provide knowledge and skills necessary to determine activities and costs allowed?
- ____ Is there interaction between management and staff regarding questionable costs?
- ____ Are grant agreements, laws, regulations, program handbooks and cost circulars available to staff responsible for determining activities allowed and allowable costs under award

programs?

Monitoring considerations

- ____ Does management review evidence of allowable cost information?
- ____ Is there a flow of information from the applicable federal agency to appropriate management personnel?
- ____ Are analytical reviews and audits performed?

SPECIFIC CONTROL ACTIVITIES - Activities Allowed or Unallowed

Types of noncompliance that could occur:

• Federal funds may be used in a manner that is inconsistent with federal program regulations.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

1. A supervisor's review and approval of all invoices that support charges to a federal program. This review should address whether the charge is in accordance with the federal program regulations and the approved program budget.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

SPECIFIC CONTROL ACTIVITIES - Allowable Costs/Cost Principles

Types of noncompliance that could occur:

- An unallowable cost, one which does not meet the criteria of allowability, reasonableness and allocability, could be charged against a federal program.
- A federal program could bear more than its fair share of indirect costs.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. Persons responsible for approving program expenditures are aware of the requirements of the applicable cost principles and evaluate program charges based on these criteria.
- 2. A supervisor's review and approval of all invoices that support charges to a federal program. This review should address whether the charge is in accordance with the approved program budget.
- 3. Utilization of a checklist denoting allowable, unallowable, and possibly unallowable costs by person responsible for approving expenditures charged to federal programs.
- 4. The entity has prepared a cost allocation plan or indirect cost rate proposal that provides a basis for allocating indirect costs to federal programs.
- 5. The cost allocation plan or indirect cost rate proposal is supported by documentation that demonstrates that the plan was prepared from accurate financial and reasonable statistical data.
- 6. The cost allocation plan or indirect cost rate proposal has been submitted to and approved by the entity's cognizant agency, if required.
- 7. Indirect cost charges included as federal program expenditures are reviewed by supervisory personnel and are determined to be in accordance with the entity's cost allocation plan or indirect cost rate proposal.
- 8. Utilization of an outside expert to prepare or periodically review the indirect cost allocation plan and or adherence to the plan.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(C) CASH MANAGEMENT

Objectives

To provide reasonable assurance that:

- the draw down of federal cash is only for immediate needs
- states comply with Treasury agreements
- recipients limit payments to subrecipients to immediate cash needs

Control environment considerations

- ____ Is there appropriate assignment of responsibility for approval of cash draw downs and payments to subrecipients?
- ____ Are budgets for draw downs reviewed for consistency with realistic cash needs?

Risk assessment considerations

- ____ Do mechanisms exist to anticipate, identify and react to routine events that affect cash needs?
- ____ Is there routine assessment of the adequacy of subrecipient cash needs?
- ____ Has management identified programs which receive cash advances and is management aware of the cash management requirements?

Control activities considerations

Are there written policies which provide:

- ____ procedures for requesting cash advances as close as is administratively possible to actual cash outlays?
- ____ monitoring of cash management activities?
- repayment of excess interest earnings, where required?
- Are state programs subject to Treasury agreements subject to written policies which include:
- _____a list of the programs covered by the agreement?
- _____ the method of funding to be used?

- _____ the method used to calculate interest?
- ____ procedures for determining check clearing patterns (if applicable for the funding method)?
- ____ Is the accounting system capable of scheduling payments for accounts payable and requests for funds from the Treasury to avoid time lapse between the drawdown of funds and actual disbursement of funds?
- ____ Is the level of supervisory review of cash management activities appropriate?

Information and communication considerations

- ____ Does the system provide variance reporting of expected versus actual cash disbursements of federal awards and drawdowns of federal funds?
- ____ Are channels of communication established between primary and subrecipients regarding cash needs?

Monitoring considerations

- ____ Is there periodic independent evaluation (e.g., by internal audit, top management) of entity cash management, budget and actual results, repayments of excess interest earnings and federal drawdown activities?
- ____ Are subrecipients' requests for federal funds evaluated?
- ____ Is there a review of compliance with Treasury-state agreements?

SPECIFIC CONTROL ACTIVITIES - Cash Management

Types of noncompliance that could occur:

- The award recipient could receive federal funds before those funds are actually need to pay expenditures of the program; therefore, maintaining idle cash balances of federal funds.
- The award recipient could unreasonably delay payment of vendors after federal funds are received.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. All requests for federal funds (advances or reimbursements) are approved by supervisory personnel. If the request is for a reimbursement of expenditures, supporting documentation of these expenditures should accompany the request. If the request is for an advance of funds, the request should be accompanied by support for the amount requested, i.e., cash on hand and projected cash needs based on reliable accounting data. These forms of documentation should be reviewed before requests are approved and signed.
- 2. Maintaining a cash log showing expenditures and cash balances for federal award programs.
- 3. Supervisory personnel periodically inspect files of unprocessed invoices to ensure that vendors are paid on a timely basis.
- 4. Supervisory personnel periodically review cash balances of federal funds to ensure that cash balances are not excessive as compared to projected cash needs.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(D) [RESERVED]

(E) ELIGIBILITY

Objectives

To provide reasonable assurance that:

- only eligible individuals and organizations receive assistance under federal programs
- subawards are made only to eligible subrecipients
- amount provided to or on behalf of eligibles were calculated in accordance with program requirements

Control environment considerations

- ____ Does the staff size and competence level provide for proper making of eligibility determinations?
- ____ Are realistic caseload/performance targets established for eligibility determinations?
- ____ Are lines of authority clear for determining eligibility?

Risk assessment considerations

- ____ Has management identified risks that eligibility information prepared internally or received from external sources could be incorrect?
- ____ Are conflict of interest statements maintained for individuals who determine eligibility?
- ____ Is there a process for assessing risks resulting from changes to eligibility determination systems?

Control activities considerations

- ____ Do written policies provide direction for making and documenting eligibility determinations?
- Are procedures used to calculate eligibility amounts consistent with program requirements?
- ____ Are eligibility objectives and procedures clearly communicated to employees?
- ____ Are authorized signatures (manual or electronic) on eligibility documents periodically reviewed?

- Is access to eligibility records limited to appropriate persons?
 - Are eligibility determinations made following a:
 - ____ manual criteria checklist?
 - _____ automated process?
- ____ Is the process for periodic redeterminations of eligibility in accordance with the program requirements?
- ____ Is the accuracy of information used in eligibility determinations verified?
- ____ Are there procedures to ensure the accuracy and completeness of data used to determine eligibility requirements?

Information and communication considerations

- ____ Does the information system meet the needs of eligibility decision makers and program management?
- _____ Is the processing of eligibility information subject to edit checks and balancing procedures?
- ____ Do training programs inform employees of eligibility requirements?
- ____ Do channels of communication exist for people to report suspected eligibility improprieties?
- Is management receptive to suggestions to strengthen the eligibility determination process?
- ____ Are documentation of eligibility determinations in accordance with program requirements?

Monitoring considerations

- ____ Are there periodic analytical reviews of eligibility determinations performed by management?
- ____ Are program quality control procedures reviewed?
- ____ Are periodic audits of detailed transactions conducted?

SPECIFIC CONTROL ACTIVITIES - Eligibility

Types of noncompliance that could occur:

• Federal funds may be used to provide goods or services to ineligible individuals or agencies.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. Prescribed forms are used to document eligibility. Files are maintained on each applicant that contains the required form and supporting documentation for information recorded on the form.
- 2. Someone other than the person responsible for making eligibility determinations, reviews application forms and support and approves eligibility determinations before the applicant in enrolled in the program.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(F) EQUIPMENT AND REAL PROPERTY MANAGEMENT

Objectives

To provide reasonable assurance that:

- proper records are maintained for equipment and real property acquired with federal funds
- equipment and real property is adequately safeguarded and maintained
- disposition or encumbrance of any equipment or real property is in accordance with federal requirements
- the awarding agency is appropriately compensated for its share of any property sold or otherwise converted to nonfederal use.

Control environment considerations

- ____ Does management appear committed to providing proper stewardship of property acquired with federal awards?
- _____ Is there an absence of incentives to undervalue assets at the time of disposition?
- ____ Does sufficient accountability exist to discourage temptation to misuse federally-acquired assets?

Risk assessment considerations

- ____ Has management identified risks of misappropriation or improper disposition of property acquired with federal awards?
- ____ Does management understand the requirements and operations sufficiently to identify potential areas of noncompliance (e.g., decentralized locations, departments with budget constraints, transfers of assets between departments, etc.)?

Control activities considerations

- ____ Are accurate records maintained on all acquisitions and dispositions of property acquired with federal awards?
- ____ Is a physical inventory of equipment periodically taken and compared to property records?

- ____ Do property records contain an adequate description of the assets (including serial number, source, who holds title, acquisition date and cost, percentage of federal participation, location, condition, and disposition data)?
- ____ Are procedures established to ensure that the awarding agency is appropriately reimbursed for dispositions of property acquired with federal awards?

Information and communication considerations

- ____ Does the accounting system provide for separate identification of property acquired with federal and nonfederal funds?
- ____ Does a channel of communication exist for people to report suspected improprieties in the use or disposition of equipment?
- ____ Are program managers provided with applicable requirements and guidelines?

Monitoring considerations

- ____ Does management review the results of periodic inventories and follow up on inventory discrepancies?
- ____ Does management review dispositions of property to ensure appropriate valuation and reimbursement to the awarding agency?

SPECIFIC CONTROL ACTIVITIES - Equipment and Real Property Management

Types of noncompliance that could occur:

• Equipment or real property acquired with federal funds might be disposed of without proper authorization and return of applicable funding to the appropriate federal agency.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. Maintenance of real property records.
- 2. Existence of fixed asset inventory system.
 - 3. Periodic reviews to ensure real property is used for authorized purposes.
- _ 4. Assignment of responsibility for obtaining disposition instructions for real

property and disposing of real property no longer needed for the authorized purposes.

5. Documentation of federal requirements relating to the frequency of conducting inventory (every two years), transfer, property utilization, property disposition, and accounting.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(G) MATCHING, LEVEL OF EFFORT, EARMARKING

Objectives

To provide reasonable assurance that matching, level of effort and earmarking requirements are met using only allowable funds or costs which are properly calculated or valued.

Control environment considerations

- ____ Is there a commitment from management to meet matching, level of effort and earmarking requirements (e.g., adequate budget resources to meet a specified matching requirements or maintain a required level of effort)?
- ____ Does the budgeting process address/provide adequate resources to meet the applicable requirements?

Risk assessment considerations

- ____ Is there identification of areas where estimated values will be used for matching, level of effort or earmarking?
- ____ Does management have sufficient understanding of the accounting system to identify potential recording problems?

Control activities considerations

Do official written policies exist which outline:

- _____ responsibilities for determining required amounts or limits for matching, level of effort or earmarking?
- ____ methods for valuing matching requirements, e.g., "in-kind" contributions of property and services, calculations of levels of effort?
- allowable costs that may be claimed for matching, level of effort or earmarking?
- ____ methods of accounting for and documenting amounts used for matching, level of effort, earmarking?

Is evidence obtained, such as certification from the donor, or other procedures performed to identify whether matching contributions:

- ____ are from nonfederal sources?
- _____ involve federal funding, either directly or indirectly?

were used for another federally assisted program?

Is there adequate review of monthly cost reports and adjusting entries?

Information and communication considerations

Is the accounting system capable of:

- _____ separately accounting for data used to support matching, level of effort or earmarking amounts, limits, or calculations?
- _____ ensuring that expenditures or expenses, refunds and cash receipts or revenues are properly classified and recorded only once as to their effect on matching, level of effort or earmarking?

documenting the value of "in-kind" contributions of property or services, including:

- _____ the basis for local labor market rates for valuing volunteer services?
- ____ payroll records or other confirmation from other organizations for services provided by their employees?
- _____ quotes, published prices, or independent appraisals used as the basis for donated equipment, supplies, land, buildings or use of space?

Monitoring considerations

____ Is there supervisory review of matching, level of effort or earmarking activities performed to assess the accuracy and allowability of transactions and determination, e.g., at the time reports on federal awards are prepared?

SPECIFIC CONTROL ACTIVITIES - Matching, Level of Effort and Earmarking

Types of noncompliance that could occur:

- State or local funds that are required to be used in the federal award are not being so used.
- Program expenditures financed with state or local funds do not meet the required allowability and allocability standards applied to program expenditures financed with federal funds.

• If applicable, the entity did not maintain the local level of support that is required by the federal program legislation

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. Program budgets include state or local funds match in budgeted revenues.
- 2. State or local funds to be used for matching in federal programs are appropriated in the entity's operating budget for such match requirements.
- 3. Expenditures that are paid with state or local funds but which are used to meet matching requirements in a federal program are subjected to the same review and approval process for other federal program expenditures.
- 4. Actual program revenues and expenditures are compared to budgeted revenues and expenditures on a periodic basis to ensure that local support is in accordance with federal program legislation.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(H) PERIOD OF PERFORMANCE

Objectives

To provide reasonable assurance that federal funds are used only during the authorized period of availability.

Control environment considerations

- ____ Does management understand and is management committed to complying with period of availability requirements?
- ____ Are the entity's operations such that it is unlikely that there will be federal funds remaining at the end of the availability period?

Risk assessment considerations

- ____ Does the budgetary process consider the period of availability of funds as to both obligation and disbursement?
- ____ Is there identification and communication of the period of availability cutoff requirements as to both obligation and disbursement?

Control activities considerations

- ____ Does the accounting system prevent expenditures of federal funds outside the availability period?
- ____ Are end-of-grant period cutoffs met by such mechanisms as advising program managers of impending cutoff dates and review of expenditures just before and after cutoff dates?
- Is there cancellation of unliquidated commitments at the end of the availability period?

Information and communication considerations

- ____ Is there timely communication of the availability period requirements and expenditure deadlines to those responsible for program expenditures, including automated notification of deadlines?
- ____ Is there periodic reporting of unliquidated balances to appropriate levels of management with follow up?

Monitoring considerations

____ Is there periodic review of expenditures before and after cutoff dates to ensure compliance with period of availability requirements?

SPECIFIC CONTROL ACTIVITIES - Period of performance

Types of noncompliance that could occur:

• Federal funds could be used outside the period for which they were intended.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. Review of expenditures to ensure charges result from obligations of the funding period unless carryover of unobligated balances is permitted.
 - 2. Assignment of responsibility to liquidate all obligations incurred under the award no later than 90 days after the end of the funding period.
 - 3. Use of checklist to ensure liquidation of obligations and submission of annual Financial Status Report.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(I) PROCUREMENT AND SUSPENSION/DEBARMENT

Objectives

To provide reasonable assurance that:

- the procurement of goods and services are made in compliance with the provisions of the administrative requirements
- no subaward, contract or agreement for the purchase of goods or services is made with any debarred or suspended party

Control environment considerations

- Has the entity created and implemented codes of conduct and other policies regarding acceptable practice, conflicts of interest, or expected standards of ethical and moral behavior for making procurements?
- _____ Is there an absence of pressure to meet unrealistic procurement performance targets?
- Is management prohibited from intervening or overriding established procurement controls?
- ____ Is board or governing body oversight required for high dollar, lengthy or other sensitive procurement contracts?
- ____ Are key procurement managers adequately knowledgeable and experienced in light of their responsibilities?
- ____ Is there clear assignment of authority for issuing purchase orders and contracting for goods and services?

Risk assessment considerations

- ____ Are there established procedures to identify risks arising from vendor inadequacy, e.g., quality of goods and services, delivery schedules, warranty assurances, user support, etc.?
- ____ Are there established procedures to identify risks arising from conflicts of interest, e.g., kickbacks, related party transactions, bribery, etc.?
- ____ Does management understand the requirements for procurement, suspension and debarment, and given the organization's staff, departments, and processes, has management identified where noncompliance is most likely to occur?

____ Are conflict of interest statements maintained for individuals with responsibility for procurement of goods or services?

Control activities considerations

____ Are there written job descriptions or other means of defining tasks that comprise particular procurement jobs?

Are there official written policies for procurement and contracts which establish:

- ____ contract files that document procurement history?
- ____ methods of procurement authorized, including selection of contract type, contractor selection or rejection, and the basis of contract price?
- _____ verification that procurements provide full and open competition?
- requirements for cost or price analysis, including contract modifications?
- _____ obtaining and reacting to suspension and debarment certifications?
- _____ other requirements under federal awards are followed?

Is there official written policy for suspension and debarment which:

- _____ includes or references the federal requirements?
- ____ prohibits the award of a subaward, contract or any other agreement for program administration, goods and services, or any other program purpose with any suspended or debarred party?
- _____ requires staff to obtain certifications from entities receiving subawards (contract and subcontract) over \$100,000, stating that the organization and its principals are not suspended or debarred?
- Is there adequate monitoring and documentation of contractors' performance with the terms, conditions and specifications of contracts?
- _____ Is there adequate segregation of duties between employees responsible for contracting and accounts payable and cash disbursing?
- Is there supervisory review of procurement and contracting decisions for compliance with

federal procurement policies?

_____ Are procedures established to verify that vendors providing goods and services under the award have not been suspended or debarred from federal procurement or contracts?

Information and communication considerations

- ____ Is there a system in place to assure that procurement documentation is retained for the time period required by the administrative requirements, award agreements, contracts, and program regulations? If so, does the documentation include:
 - _____ the basis for contractor selection?
 - justification for lack of competition when competitive bids or offers are not obtained?
 - _____ the basis for award cost or price?
- ____ Are employees procurements duties and control responsibilities effectively communicated?
- ____ Are channels of communication provided for people to report suspected procurement and contracting improprieties?
- _____ Are procurement staff provided current *Lists of Parties Excluded from Federal Procurement or Nonprocurement Programs*, issued by the General Services Administration?

Monitoring considerations

- ____ Do personnel, in carrying out their regular procurement and contracting activities, obtain evidence on the effectiveness of internal control, and are corrective actions taken where deficiencies are identified?
- ____ Does management periodically conduct independent reviews of procurements and contracting activities to determine whether policies and procedures are being followed as intended?

SPECIFIC CONTROL ACTIVITIES - Procurement and Suspension/Debarment

Types of noncompliance that could occur:

- Procurement may be made which do not follow the minimum federal requirements.
- Parties who are suspended or debarred may be contracted to provide goods or

services under federal awards.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- Incorporation of federal procurement standards in the entity's purchasing policy.
 Review of purchase requisitions or purchase orders by person knowledgeable of procurement requirements.
 - 3. Assignment of responsibility to ensure that awards are not made to any debarred or suspended parties.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(J) PROGRAM INCOME

Objectives

To provide reasonable assurance that program income is correctly earned, recorded and used in accordance with program requirements.

Control environment considerations

- ____ Does management recognize its responsibilities for program income?
- ____ Is management prohibited from intervening or overriding controls over program income?
- ____ Has management established realistic performance targets for program income?

Risk assessment considerations

- ____ Are mechanisms in place to identify the risk of unrecorded or miscoded program income?
- ____ Are variances between expected and actual program income analyzed?

Control activities considerations

- ____ Are pricing and collection policies and procedures clearly communicated to personnel responsible for program income?
- ____ Are mechanisms in place to ensure that program income is properly recorded as earned and deposited in the bank as collected?
- ____ Do policies and procedures provide for correct use of program income in accordance with program requirements?

Information and communication considerations

- ____ Do information systems identify program income collections and usage?
- ____ Does a channel of communication exist for people to report suspected improprieties in the collection or us of program income?

Monitoring considerations

- ____ Is there an internal audit of program income?
- ____ Does management compare program income to budget and investigate significant differences?

SPECIFIC CONTROL ACTIVITIES - Program Income

Types of noncompliance that could occur:

• Program income may be used in a manner inconsistent with federal requirements.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. Establishment of records to track program income.
- 2. Assignment of responsibility for ensuring that current program income is deducted from current allowable costs in determining federal drawdowns or reimbursements.
 - 3. Assignment of responsibility to ensure that program income is used only in an authorized manner

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(K) [RESERVED]

(L) REPORTING

Objectives

To provide reasonable assurance that reports of federal awards submitted:

- include all activity of the reporting period
- are supported by underlying accounting or performance records
- are fairly presented in accordance with program requirements

Control environment considerations

- ____ Do persons preparing, reviewing and approving the reports possess the required knowledge, skills and abilities?
- ____ Does management's attitude toward reporting promote accurate and fair presentation?
- ____ Is the assignment of responsibility and delegation of authority for reporting decisions appropriate?

Risk management considerations

- ____ Do mechanisms exist to identify risks of faulty reporting caused by such items as lack of current knowledge of, inconsistent application of, or carelessness or disregard for standards and reporting requirements under federal awards?
- ____ Has management identified the risks that underlying source data or analysis for performance or special reporting may not be reliable?

Control activities considerations

- ____ Do written policies exist that establish responsibility and provide procedures for periodic monitoring, verification and reporting of program progress and accomplishments?
- ____ Is there a tracking system which reminds staff when reports are due?
- ____ Is the general ledger or other reliable report the basis for reporting?
- ____ Is there supervisory review of reports to assure accuracy and completeness of data and information included in reports?
- ____ Is the required method of accounting used?

Information and communication considerations

____ Is there an accounting or performance system that provides for the reliable processing of financial and performance information for federal awards?

Monitoring considerations

- ____ Do communications from external parties corroborate information included in the reports for federal awards?
- ____ Are internal quality reviews of performance information performed?

SPECIFIC CONTROL ACTIVITIES - Reporting

Types of noncompliance that could occur:

- The required reports may not be submitted on a timely basis.
- The reports may contain inaccurate information.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. Employees responsible for preparing federal financial reports are provided a timetable with dates the reports are due.
- 2. Reports are prepared from reliable accounting data.
- 3. Supervisory personnel (someone other than preparer) is responsible for reviewing and signing reports. This review should include a determination that the report is filed on a timely basis and that the information in the report is supported by the accounting records.
- 4. Periodic documented reconciliations of federal financial reports to the general ledger.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(M) SUBRECIPIENT MONITORING

Objectives

To provide reasonable assurance that:

- federal award information and compliance requirements are identified to subrecipients
- subrecipient activities are monitored
- subrecipient audit findings are resolved
- the impact of subrecipient noncompliance on the primary recipient is evaluated

Primary recipients should also provide reasonable assurance that subrecipients have required audits performed and take appropriate corrective action on audit findings.

Control environment considerations

- ____ Has the "tone at the top" established management's commitment to monitoring subrecipients?
- ____ Has management made it clear that overriding established procedures to monitor subrecipients will not be tolerated?
- ____ Is the entity's organizational structure, and its ability to provide necessary information flow to monitor subrecipients, adequate?
- ____ Are sufficient resources dedicated to monitoring subrecipients?
- ____ Are the knowledge, skills, and abilities needed to accomplish subrecipient monitoring tasks defined?
- ____ Do individuals performing these tasks possess the knowledge, skills and abilities required?

Do subrecipients demonstrate that:

- _____ they are willing and able to comply with the requirements of the award?
- _____ they have accounting systems, including the use of applicable cost principles, and internal control systems adequate to administer the award?

Risk assessment considerations

____ Do key managers understand the subrecipient's environment, systems, and controls, sufficient to identify the levels and methods of monitoring required?

Do mechanisms exist to identify risks arising from external sources affecting subrecipients, such as those related to:

- _____ economic conditions?
- ____ political conditions?
- ____ regulatory changes?
- _____ unreliable information?

Do mechanisms exist to identify and react to changes in subrecipients, such as:

- _____ financial problems that could lead to diversion of grant funds?
- ____ loss of essential personnel?
- loss of license or accreditation to operate program?
- ____ rapid growth?
- ____ new activities, products or services?
- organizational restructuring?

Control activities considerations

Do official written policies exist which establish:

- ____ communication of federal award requirements to subrecipients?
- responsibilities for monitoring subrecipients?
- ____ process and procedures for monitoring?
- ____ methodology for resolving findings of subrecipient noncompliance or weaknesses in internal control?
- _____ requirements for and processing of subrecipient audits, including appropriate adjustment of primary recipient's accounts?

Is the subrecipient's compliance monitored using techniques such as:

- _____ determining by inquiry and discussion whether subrecipients met the thresholds requiring an audit under Subpart F?
- ____ If an audit is required, assuring that the subrecipient submits the report, report package, or documents required by the latest OMB requirements?
- ____ Following up on reported deficiencies related to programs funded by the recipient?
- ____ If a single audit was required but not obtained, did the primary recipient follow up with the subrecipient until the audit was completed, or take other appropriate action (such as withholding further funding until the requirements are met)?
- ____ Is a finding follow-up system operational to track reported subrecipient deficiencies and resolution actions?

Information and communication considerations

Does the standard award document used by the primary recipient contain:

- _____ a listing of the federal requirements that the subrecipient must follow?
- _____ the description and program (CFDA) number for each program?
- _____ a statement signed by a responsible official of the subrecipient which indicates that the subrecipient was informed of, understands and agrees to comply with the applicable requirements?
- ____ Is there a recordkeeping system in place to assure that documentation is retained for the time period required by the primary recipient?
- ____ Are procedures in place to provide channels for subrecipients to communicate concerns to the primary recipient?

Monitoring considerations

- ____ Is a tracking system established to assure timely submission of required reporting, such as financial reports, performance reports, audit reports, on-site monitoring review and timely resolution of audit findings?
- ____ Are supervisory reviews performed to determine the adequacy of subrecipient monitoring?

SPECIFIC CONTROL ACTIVITIES - Subrecipient Monitoring

Types of noncompliance that could occur:

• Subrecipients may not expend the funds in accordance with applicable federal laws and regulations.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. If the subrecipient will expend more than \$750,000 in federal funds during a fiscal year, the subcontract between the primary recipient and the subrecipient requires the subrecipient to obtain a timely audit in accordance with Subpart F.
- 2. The subcontract requires the subrecipient to provide the primary recipient with a copy of the audit report and the subrecipient's response to any audit findings.
- 3. The primary recipient follows up on the audit findings to determine whether the subrecipient has satisfactorily resolved audit findings. This follow up should be performed on a timely basis.
- 4. If monitoring is required by the program legislation, the primary recipient establishes and follows a schedule of timely monitoring.
 - 5. Procedures established for monitors are documented and followed during the conduct of monitoring visits.
- 6. Supervisory personnel review monitors reports and follow up on any findings.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

(N) SPECIAL TESTS AND PROVISIONS

Due to the uniqueness of special tests and provisions requirements, there are no specific considerations for the internal control components that have not been addressed elsewhere.

SPECIFIC CONTROL ACTIVITIES - Special Tests and Provisions

Types of noncompliance that could occur:

• The agency may not be in compliance with special requirements contained in federal program legislation.

Control policies and procedures that should prevent or detect such noncompliance (check those that apply):

- 1. Persons responsible for administering federal awards have copies of and are aware of the special provisions contained in the Compliance Supplement for each federal program.
 - 2. Grant agreements are reviewed for special provisions and procedures are documented that address how special compliance provisions will be satisfied.

Describe any other policies or procedures that apply:

Describe the tests of the policies and procedures performed.

Evaluate the entity's policies and procedures.

© J. MICHAEL INZINA, CPA, CGFM, CGMA (2016)